



HEALTHCARE FACILITIES EFFICIENCY PROGRAM

2025

Annual Report

WELCOME MESSAGE

With a sense of pride and purpose, the Defense Health Agency (DHA) Healthcare Facilities Efficiency Program (HFEP) presents the 2025 Annual Report, highlighting many achievements across the enterprise. A total of 30 Medical Treatment Facilities (MTF) achieved awards from Practice Greenhealth (PGH) for their robust efficiency best practices, including inaugural awards for Air Force and Navy MTFs. In 2025, 12 new sites were trained on those best practices and initiatives. As the DHA enterprise continues to annually expand our program it is increasingly evident that efficiency will be woven into the very fabric of our agency.

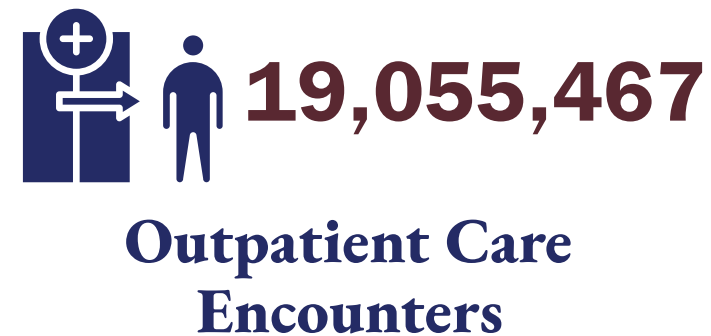
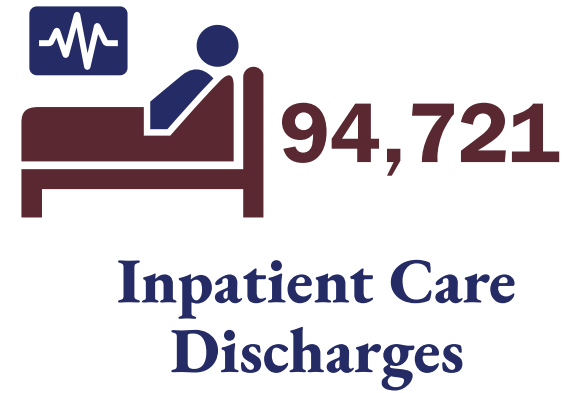
HFEP MISSION

Enhance Military Health System readiness and resiliency by safeguarding human health and the environment through the efficient use of resources and on-going process improvement.

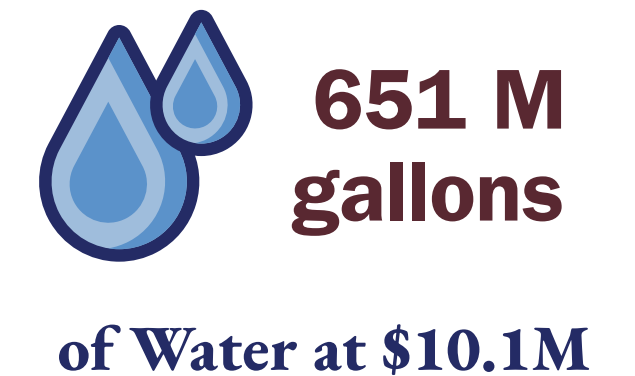
HFEP VISION

We are leaders in delivering world class health care solutions with a minimal environmental footprint to support those who serve in the defense of our country. We focus on securing an efficient and resilient future for all.

Our Year At A Glance¹



THESE SERVICES REQUIRED²



(1) Provided by DHA Financial Operations for 33 MTFs that participated in DHA Annual Data Call

(2) Practice Greenhealth

Performance Metrics¹

\$ 2.9M

Total Cost Savings

32%

of DHA fleet includes alternative fuel vehicles

7 tons

Single use devices diverted from waste stream

189 tons

diverted from hazardous waste streams

70%

of facilities more energy efficient than Practice Greenhealth median

64%

of facilities more water efficient than Practice Greenhealth median

45.2%

% reduction in emissions from desflurane anesthesia gases

12.1 tons

of recyclables diverted from landfill

DHA performs an annual data call for tracking MTF's efficiency progress and compliance through Practice Greenhealth. The metrics above shows data from 33 MTFs that submitted a complete application.

(1) for the 33 MTFs reporting their data in CY24



HQ AWARD Defense Health Agency

The Practice Greenhealth System for Change Award recognizes health systems that are working cohesively to set system-wide sustainability goals, track performance data, benchmark, and support intra-organizational learning and implementation within their institutions.

For the first time ever since the complete transition of DHA, our health system was able to compete for the Systems for Change Award. At a minimum 40% of DHA MTFs had to receive the Partner for Change Award. The complete list of 29 MTFs that achieved Practice Greenhealth Awards are shown on pages 8.





DATA CALL AWARDS

Navy & Air Force

The Practice Greenhealth Partner for Change Award recognizes superior performance in environmental sustainability, covering a range of different sustainability programs and activities. Winners have also made substantive progress on mercury elimination. This award is utilized by DHA HFEP to gauge annual progression by MTFs.

DHA is proud to highlight 4 Air Force and 1 Navy MTFs in becoming the first within their branch to achieve the Partner for Change Award.

Air Force MTFs

- (1) 442nd Medical Squadron, United Kingdom
- (2) 87th Medical Group, New Jersey
- (3) 88th Medical Group, Ohio
- (4) 96th Medical Group, Florida

Navy MTFs

- (1) Naval Hospital Okinawa, Japan



DATA CALL AWARDS

Army

DHA is proud to highlight 24 Army MTFs that achieved a Partner for Change Award

Army MTFs

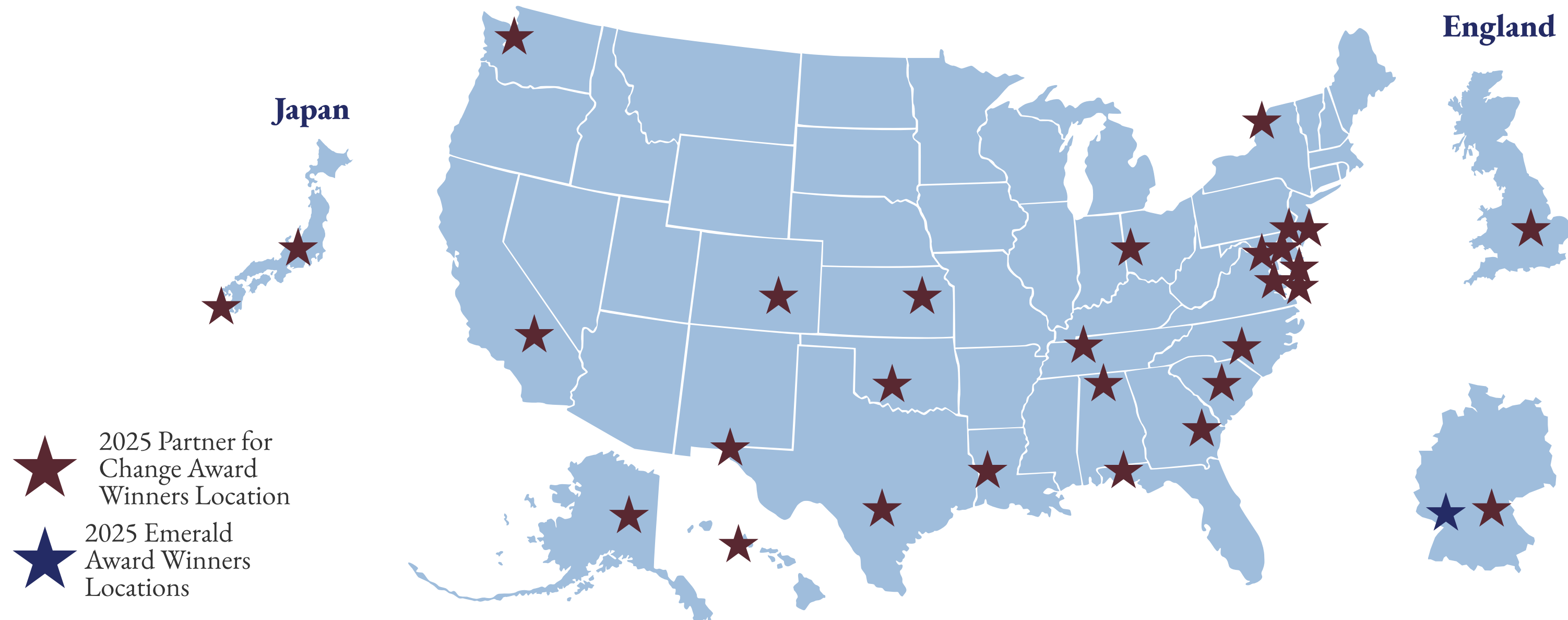
- (1) Alexander T. Augusta Military Medical Center, Virginia
- (2) Ansbach Health Clinic, Germany
- (3) Bassett Army Community Hospital, Alaska
- (4) Bayne-Jones Army Community Hospital, Louisiana
- (5) BG Crawford F. Sams U.S. Army Health Clinic, Japan
- (6) Blanchfield Army Community Hospital, Kentucky
- (7) Brooke Army Medical Center, Texas
- (8) Evans Army Community Hospital, Colorado

- (9) Fox Army Health Center, Alabama
- (10) Guthrie Army Health Center, New York
- (11) Irwin Army Community Hospital, Kansas
- (12) Keller Army Community Hospital, New York
- (13) Kenner Army Health Clinic, Virginia
- (14) Kimbrough Ambulatory Care Center, Maryland
- (15) Madigan Army Medical Center, Washington
- (16) McDonald Army Health Center, Virginia

- (17) Moncrief Army Health Clinic, South Carolina
- (18) Reynolds Army Health Clinic, Oklahoma
- (19) Tripler Army Medical Center, Hawaii
- (20) Walter Reed National Military Medical Center, Maryland
- (21) Weed Army Community Hospital, California
- (22) William Beaumont Army Medical Center, Texas
- (23) Winn Army Community Hospital, Georgia
- (24) Womack Army Medical Center, North Carolina

DATA CALL AWARDEES LOCATIONS

DHA performs an annual data call for tracking MTF's efficiency progress and compliance through Practice Greenhealth. 29 MTFs received the Practice Greenhealth Partner for Change Award, 1 MTF received the Emerald Award and DHA received the System for Change Award for the first time





2025 Top Performers

Landstuhl Regional Medical Center (LRMC)

The Practice Greenhealth Emerald Award recognizes outstanding hospitals from within the Partner for Change applicants. This competitive award recognizes the top 20 percent of applicants and is focused on advanced sustainability programs and exemplary scores in a range of categories.

Best Practices



One of the many best practices that distinguished LRMC in achieving the 2025 Emerald Award from Practice Greenhealth is replacing their battery powered paper towel and hand sanitizer dispensers to hand operated ones. This allowed them to divert 780 lbs of universal waste and create \$274,300 in annual savings. Furthermore, by installing 10 water bottle refill stations in high foot-traffic areas, LRMC avoided the use of 64,724 plastic water bottles.

\$274,300

Annual Savings



780 lbs

Diverted from universal waste

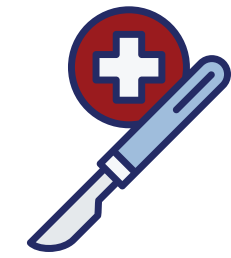


896,123

Single use plastic bottles avoided



After performing an inventory on all 18 surgical kits, LRMC was able to eliminate 53 surgical items across its kits for procedures, thus diverting a significant number of surgical items from going into the landfill.



53 surgical items

Removed from kits



LRMC's Dining Facility utilizes a 1,500 liter food pulper that is emptied twice a month. Furthermore, by utilizing reusable utensils, they are diverting disposable utensils from the landfill.



1,500 liter

Food pulper emptied twice a month



2025 Top Performers

Womack Army Medical Center (WAMC)

WAMC in North Carolina was awarded the 2024 Platinum Environmental Excellence Award from Stryker. This award is given in recognition to the MTF's that demonstrate great strides in health-care efficiency through single-use device (SUDs) reprocessing. They also achieved the 2025 Practice Greenhealth Partner for Change Award. For 2024, WAMAC diverted 14,825 lbs of Stryker SUDs from waste stream, while achieving \$896,123 in savings.

Reprocessing includes all operations performed to render a contaminated reusable or single-use device patient ready. The steps include disassembling, cleaning, labeling, repackaging, disinfecting and sterilization.

stryker[®]



14,825 lbs

single use devices
diverted from waste
stream

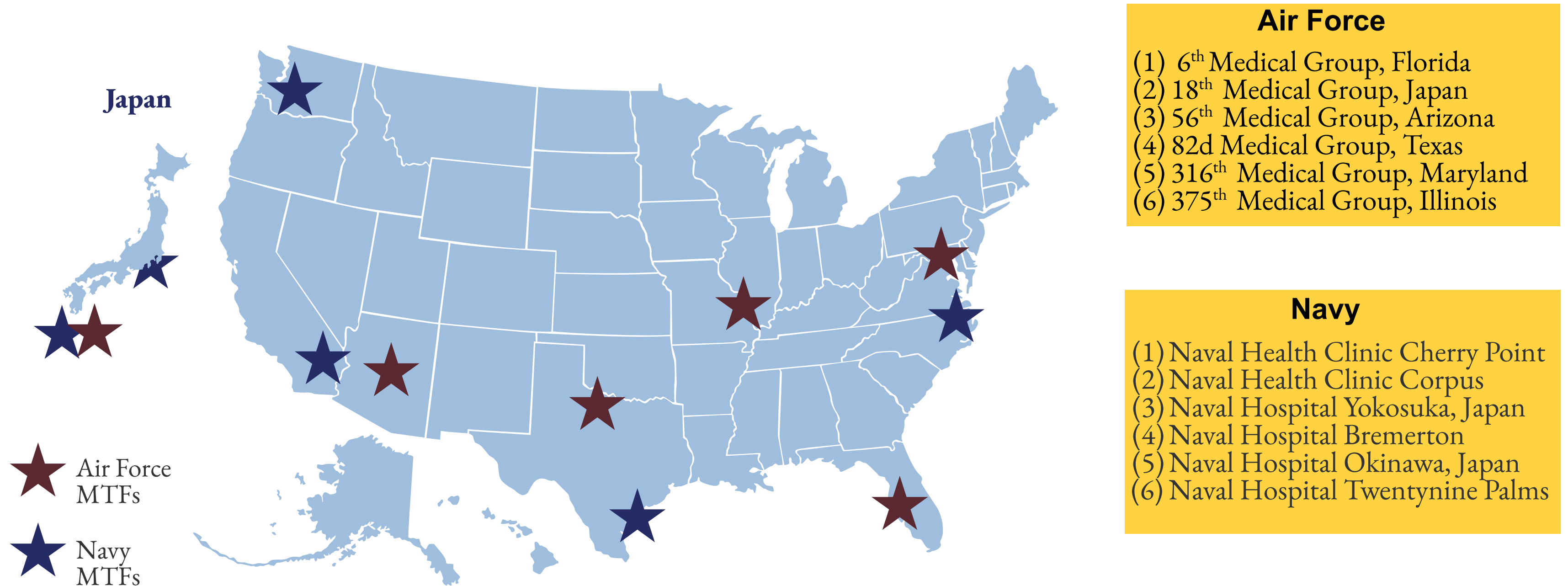
\$ 896,123

Total Cost
Savings



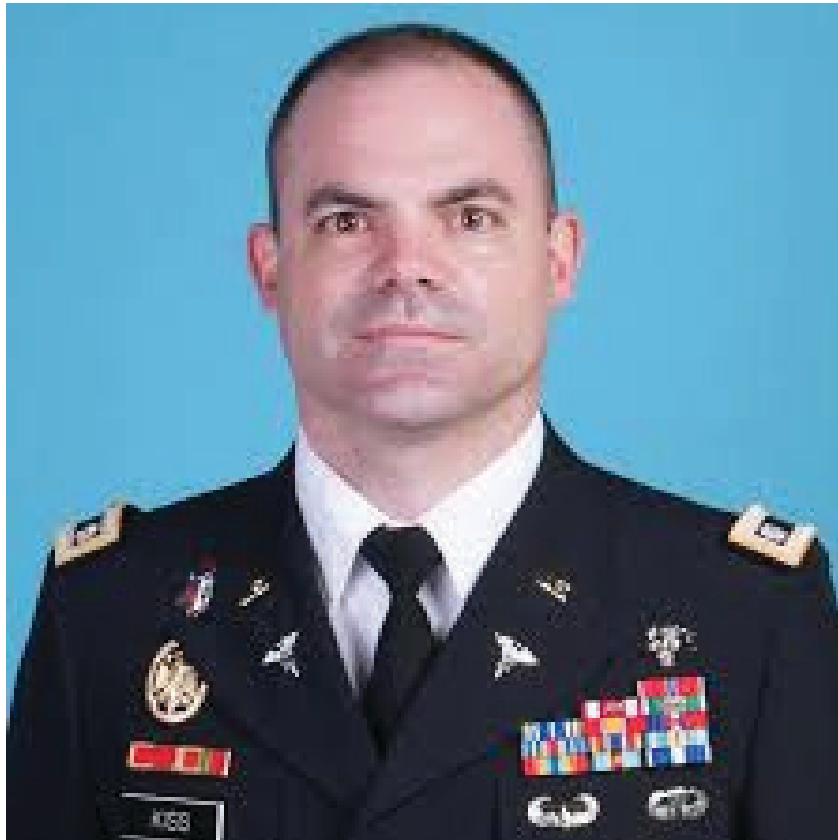
Newly Trained MTFs

As the DHA HFEP Program continues to roll out across the entire DHA enterprise, we look forward to include data from a wide variety of new sites from the Navy and the Air Force. This map shows the new sites trained in Calendar Year 2025, which will start reporting their efficiency metrics going forward.



Message from the Chief:

Efficiency and Modern Military Healthcare

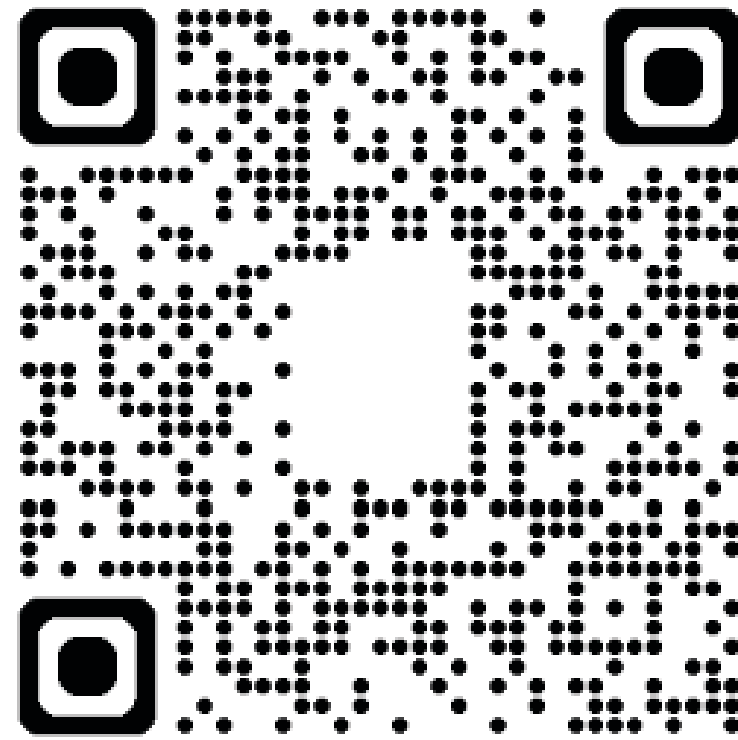


COL Christopher W. Kiss
Chief, DHA Facilities Enterprise

This year's report reflects a solid commitment to efficiency across DHA's reporting MTFs, with both top-performing and above median facilities making significant strides in waste reduction, energy efficiency and sustainable procurement. Through building on these successes and focusing on key areas of growth, DHA can continue to lead the way in efficient healthcare practices, and setting an example for military and civilian healthcare systems alike.

As DHA advances its mission, efficiency remains a central pillar of its strategy. Through data-driven decision-making, facility level insights, and collaborative partnerships, the agency is enhancing its ability to reduce costs, eliminate redundancies, and improve service delivery. Incentives such as energy-efficient infrastructure upgrades, and streamlined supply chains, and expanded digital health capabilities are driving measurable savings while strengthening system resilience. By embedding efficiency into every layer of its operations, DHA is not only supporting military readiness but also contributing to a broader vision of healthcare that is agile, effective and economically sound.

SCAN ME



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to view this report digitally**